BUSINESS TRANSFORMATION DASHBOARD, 7.11.22

| Project | 1 Sta | | | |
|-----------------|----------|----------|---------------------------|--|
| Status | | Complete | | 1 |
| On track? | | Complete | | 1 |
| Target | 150,000 | | _ | |
| | Forecast | Actual | Recurring including fcast | Nature of savings |
| 2020-21 | 11,352 | | 0 | Lease cars |
| 2021-22 | 43,266 | 49,938 | 49,938 | Lease cars, ECU payments removed & mileage |
| 2022-23 | 96,015 | 99,337 | 149,275 | Lease cars, ECU payments removed & mileage |
| 2023-24 | | | 149,275 | |
| 2024-25 | 47,118 | | 196,393 | final ECU payments removed |
| 2025-26 | 1,490 | | 197,883 | Lease cars |
| GF Total saving | 199,241 | 149,275 | | |
| HRA saving | | 36,669 | | |

| Project | 2 | Planning Rev | iew | 1 |
|-----------------|----------|--------------|---------------------------|-------------------|
| Status | | Complete | | |
| On track? | | Complete | | |
| Target | 150,000 | | | |
| | Forecast | Actual | Recurring including fcast | Nature of savings |
| 2020-21 | | | 0 | |
| 2021-22 | 100,000 | 100,000 | 100,000 | Staff savings |
| 2022-23 | 50,000 | 50,000 | 150,000 | Staff savings |
| 2023-24 | | | 150,000 | |
| 2024-25 | | | 150,000 | |
| 2025-26 | | | 150,000 | |
| GF Total saving | 150,000 | 150,000 | | |
| HRA saving | | 0 | | |

| Project | ; | 3 Building Co |] | |
|-----------------|----------|---------------|---------------------------|-------------------|
| Status | | Complete | | |
| On track? | | Complete | | |
| Target | 50,000 | | _ | |
| | Forecast | Actual | Recurring including fcast | Nature of savings |
| 2020-21 | | | 0 | |
| 2021-22 | | 15,000 | 15,000 | Staff savings |
| 2022-23 | 16,760 | 2,700 | 17,700 | Staff savings |
| 2023-24 | | | 17,700 | |
| 2024-25 | | | 17,700 | |
| 2025-26 | | | 17,700 | |
| GF Total saving | 16,760 | 17,700 | | |
| HRA saving | | 0 | | |

| Project | | 4 Revenues | | 1 |
|-----------------|----------|------------|---------------------------|-------------------|
| Status | | Complete | | |
| On track? | | Complete | | |
| Target | 80,000 | | | |
| | Forecast | Actual | Recurring including fcast | Nature of savings |
| 2020-21 | 52,000 | 52,000 | 52,000 | Staff savings |
| 2021-22 | 02,000 | 02,000 | 52,000 | Stail Savings |
| 2022-23 | | | 52,000 | |
| 2023-24 | | | 52,000 | |
| 2024-25 | | | 52,000 | |
| 2025-26 | | | 52,000 | |
| GF Total saving | 52,000 | 52,000 | | |
| HRA saving | | 0 | | |

Original forecast included additional staff savings which had to be held back due to Covid-19 impact

| Project | 5 Housin | g options / Ho |] | |
|-----------------|----------|----------------|---------------------------|---|
| Status | | Complete | | |
| On track? | | Complete | | |
| Target | 50,000 | | | _ |
| | Forecast | Actual | Recurring including fcast | Nature of savings |
| 2020-21 | 68,670 | 68,674 | 68,674 | Staff savings & use of external funding |
| 2021-22 | | | 68,674 | |
| 2022-23 | | | 68,674 | |
| 2023-24 | | | 68,674 | |
| 2024-25 | | | 68,674 | |
| 2025-26 | | | 68,674 | |
| GF Total saving | 68,670 | 68,674 | | |
| HRA saving | | 0 | | - |

| Project | 6 Dig | ital Transfor | mation | |
|-----------------|----------|---------------|-------------------|---|
| Status | | Paused | | |
| On track? | | Paused | | |
| Target | 30,000 | | | |
| | Forecast | Actual | Actual Cumulative | Nature of savings |
| 2020-21 | | | 0 | |
| 2021-22 | | | 0 | |
| 2022-23 | | | 0 | |
| 2023-24 | 30,000 | | 30,000 | Efficiency savings through better use of IT |
| 2024-25 | | | 30,000 | |
| 2025-26 | | | 30,000 | |
| GF Total saving | 30,000 | 0 | | |
| HRA saving | | 0 | | |

| Project | 7 | 7 Post, printing |] | |
|-----------------|----------|------------------|---------------------------|---------------------------------------|
| Status | | Complete | | |
| On track? | | Complete | | |
| Target | 60,000 | | _ | |
| | Forecast | Actual | Recurring including fcast | Nature of savings |
| 2020-21 | 35,650 | | 0 | |
| 2021-22 | 22,500 | 89,264 | 89,264 | Printer leases, Postage, Staff saving |
| 2022-23 | 19,521 | 27,979 | 117,244 | Staff savings |
| 2023-24 | | | 117,244 | |
| 2024-25 | | | 117,244 | |
| 2025-26 | | | 117,244 | |
| GF Total saving | 77,671 | 117,244 | | |
| HRA saving | - | 25,736 | | |

| Project | 8 Customer Services Programme | | | |
|-----------------|-------------------------------|------------------|---------------------------|---|
| Status | Delivery | | | |
| On track? | Off Trad | ck - significant | concerns | |
| Target | 300,000 | | | |
| | Forecast | Actual | Recurring including fcast | Nature of savings |
| 2020-21 | | | 0 | |
| 2021-22 | 120,939 | 77,970 | 77,970 | Staff savings less additional IT costs |
| 2022-23 | 88,000 | 13,953 | 91,923 | Original systems turn off IT savings & new IT savings - 6 month delay in Firmstep forms being turned off - full saving in 24/25 |
| 2023-24 | 18,000 | 26,774 | 118,697 | IT savings |
| 2024-25 | 22,000 | | 140,697 | |
| 2025-26 | 51,061 | | 191,758 | |
| GF Total saving | 300,000 | 118,697 | | |
| HRA saving | | 11,550 | | |

| Project | 9 Er | nforcement/In | | |
|-----------------|----------|---------------|---------------------------|-------------------|
| Status | | Paused | | |
| On track? | | Paused | | |
| Target | 80,000 | | | _ |
| | Forecast | Actual | Recurring including fcast | Nature of savings |
| 2020-21 | | | 0 | |
| 2021-22 | | | 0 | |
| 2022-23 | | | 0 | |
| 2023-24 | 40,000 | | 40,000 | Staff Savings |
| 2024-25 | 40,000 | | 80,000 | Staff Savings |
| 2025-26 | | | 80,000 | |
| GF Total saving | 80,000 | 0 | | |
| HRA saving | | 0 | | |

| SUMMARY | | | | | | | |
|-----------------------------|-----------|---------|---------------------------|--|--|--|--|
| GF target | 1,050,000 | | | | | | |
| | Forecast | Actual | Recurring including fcast | | | | |
| 2020-21 | 167,672 | 120,674 | 120,674 | | | | |
| 2021-22 | 286,705 | 332,173 | 452,847 | | | | |
| 2022-23 | 300,296 | 210,139 | 662,986 | | | | |
| 2023-24 | 88,000 | 26,774 | 759,760 | | | | |
| 2024-25 | 109,118 | 0 | 868,878 | | | | |
| 2025-26 | 52,551 | 0 | 921,429 | | | | |
| | 1,004,342 | 689,760 | | | | | |
| Savings gap | | 360,240 | 128,571 | | | | |
| | | | | | | | |
| HRA saving | 73,955 | | | | | | |
| Total savings (General Fund | and HRA): | £ 763,7 | 715 | | | | |

| Project | 10 Where Work Happens | | | 7 |
|-----------------|-----------------------|----------|---------------------------|--|
| Status | | Complete | | |
| On track? | | Complete | | |
| Target | 100,000 | | | |
| | Forecast | Actual | Recurring including fcast | Nature of savings |
| 2020-21 | | | 0 | |
| 2021-22 | | | 0 | |
| 2022-23 | 30,000 | 16,170 | 16,170 | |
| 2023-24 | | | 16,170 | Reduction in building running costs and rental incomes |
| 2024-25 | | | 16,170 | |
| 2025-26 | | | 16,170 | |
| GF Total saving | 30,000 | 16,170 | | |
| HRA saving | | 0 | | - |

This was a wider scoped project around The Burys which is now removed from this stream.

Project stage analysis:

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|---------------------------|---|--|--|--|
| Not yet started | 0 | | | |
| Discovery | 0 | | | |
| Define | 0 | | | |
| Design | 0 | | | |
| Delivery | 1 | | | |
| Complete | 7 | | | |
| Paused | 2 | | | |

Project health status

| Complete | 7 |
|----------------------------------|---|
| On track | 0 |
| Off track - manageable | 0 |
| Off track - significant concerns | 1 |
| Paused | 2 |